

WHO WE ARE

PROFILE

Overview

Q-Park is a leading parking infrastructure owner and operator in the Western European market, with a large and diversified portfolio of owned, leased and managed parking facilities (PFs) across seven Western European countries. We mainly operate purpose-built off-street parking spaces (PSs), owned by us as well as PSs under concessions and long-term leases from public and private landlords, at strategic locations.

We started our operations in the Netherlands in 1998, and expanded to Belgium, Germany and the United Kingdom in the early 2000s. We have consistently secured long-term contracts and built a portfolio of prime parking locations in seven Western European countries and over 500 cities (including control fee contracts we are present in over 700 cities). Our diversified portfolio includes multifunctional PFs near inner-city areas, public transport nodes, airports and hospitals.

As at 31 December 2025, we operate over 5,500 PFs providing over 1,200,000 PSs in the Netherlands, Germany, France, Belgium, the United Kingdom, Ireland and Denmark.

Besides operating off-street parking facilities we also offer:

- | Off-street parking management
- | On-street parking and kerbside management
- | EV charging points
- | Parking as a Smart Service (PaSS) platform
 - | an industry leading seamless parking service; and
 - | a fully integrated cloud-based digital infrastructure.

Market position

Based on publicly available industry data of our competitors, we estimate that we are a top three player in terms of estimated off-street revenues in all the countries in which we operate.

SUSTAINABLE MOBILITY PARTNER



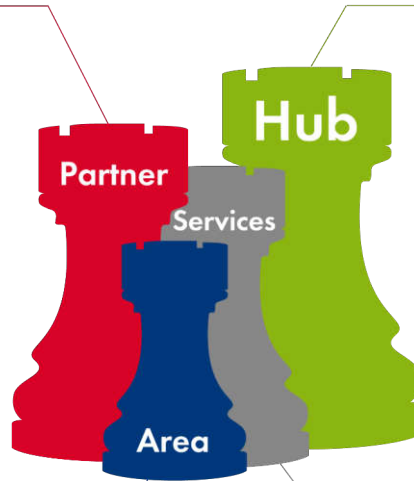
Operator to Partner

Q-Park moves from traditional parking operator to sustainable **mobility partner**.



Location to Area

Q-Park moves from parking facility perspective to **area perspective**.



Facility to Hub

Q-Park moves from operating parking facilities to building **Mobility Hubs**.



Space to Services

Q-Park moves from providing parking spaces to enabling **mobility services**.

SMP Programme

With our Sustainable Mobility Partnership (SMP) Programme, we aim to be part of the European Mobility Transition. We help cities implement their sustainable urban mobility plans (SUMPs) and address transport and mobility related challenges such as congestion, air and noise pollution, climate change, alternatives to fossil fuels, urban expansion and decreasing public budgets.

With our **mobility hubs** we offer urban solutions for accessibility, liveability, housing, sustainability and mobility equality, and transform search traffic into destination traffic and enable kerbside management optimisation.

Together with our **mobility partners**, whether they are public or private, we seek to increase sustainable urban mobility. We help cities use off-street available space for parking and charging all kinds of vehicles so they can open up public space for people playing, walking and cycling. Measures we can help introduce include:

- | transitioning from on-street to off-street parking;
- | transforming search traffic to destination traffic with smart navigation and pre-booking;
- | facilitating EV charging and shared mobility;
- | adding logistics services, bicycle parking and lockers in our parking facilities.

Sustainable mobility planning for the wider urban area involves focusing on communities, liveability and on individuals' mobility needs rather than accommodating traffic. And as the need for sustainable mobility increases, the focus is now shifting:

- | from cars to people (space & greenery);
- | from cars to active mobility (walking & cycling);
- | from owned to shared (car sharing & public transport);
- | from fossil fuels to emission-free transport (EV cars & EV logistics).

Mobility transition

Mobility transition is a set of social, technological, political and partnership processes of converting traffic (including urban logistics) and mobility to sustainable transport with renewable energy resources, and an integration of several different modes of private transport and local public transport.

Mobility Hubs

More than a car park

A key aspect of Q-Park's strategy, symbolising its role as a mobility partner, is the Q-Park Mobility Hub. This is a multifunctional parking facility which integrates

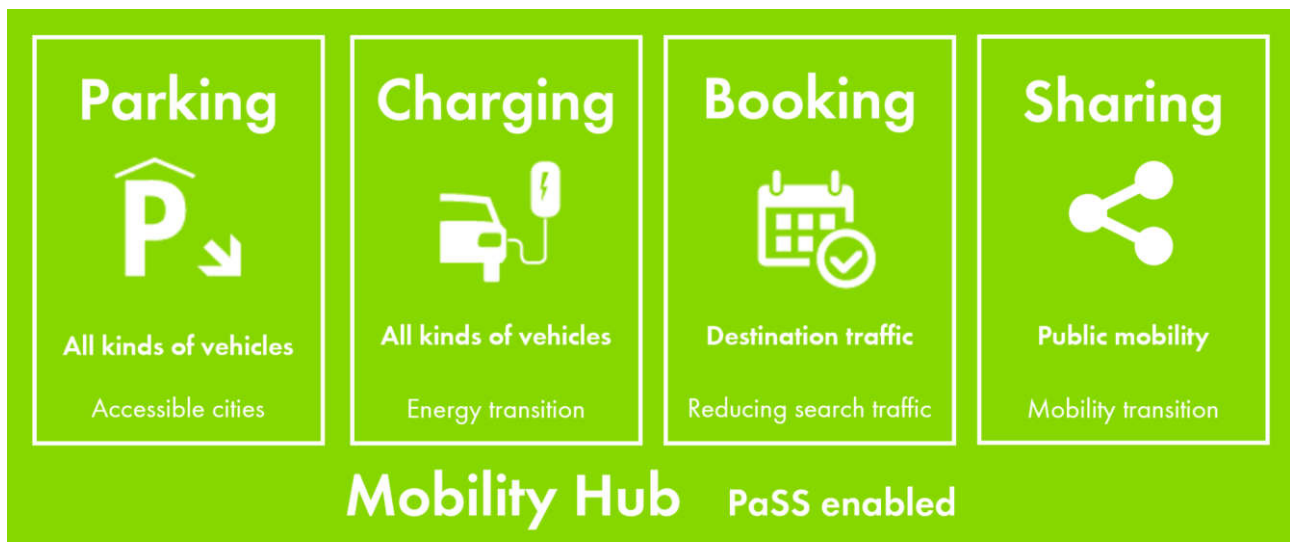
multimodal travel options, and a range of features and services including parking, charging, booking and sharing.

Click [here](#) to see the Q-Park Mobility Hub explanation on YouTube.

Q-Park Mobility Hubs are one of the most important pillars of the SMP strategy. As well as offering parking,

a mobility hub connects travellers with sustainable mobility partners who offer alternative ways of getting around the city. These might include public transport, car and bicycle sharing options (including rental), secure bicycle parking, charging stations for electric cars and bicycles, and bicycle lockers for e-bike batteries.

[Q-Park Mobility Hub - definition \(click on the visual to see the explanation\)](#)



Our Mobility Hubs offer urban solutions for accessibility and liveability:

- I enabling passenger cars, scooters and bicycles to **park** off-street;
- I enabling electric vehicles (cars and bicycles) to **charge** off-street;
- I transforming search traffic to destination traffic with **pre-book** options;
- I embracing mobility and micro-mobility providers offering **sharing** concepts in our assets.

Last but not least, with our Mobility Hubs we facilitate urban logistics services and kerbside management optimisation. We have over 150 Mobility Hubs which provide access to a variety of sustainable mobility solutions. Supporting urban accessibility, sustainability and liveability.

Q-Park Mobility Hub - signage for motorists



Q-Park PaSS

Q-Park Mobility Hubs are of course connected to our digital platform Q-Park PaSS (Parking as a Smart Service). PaSS enables seamless parking services with digital access and automatic payment. It also offers access to any customer with a pre-booking, parking or payment app within our ecosystem. Their number plate is the key to our parking facilities.