

# WHO WE ARE

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## PROFILE

### Overview

Q-Park is a leading parking infrastructure owner and operator in the Western European market, with a large and diversified portfolio of owned, leased and managed parking facilities (PFs) across seven Western European countries. We mainly operate purpose-built off-street parking spaces (PSs), owned by us as well as PSs under concessions and long-term leases from public and private landlords, at strategic locations.

We started our operations in the Netherlands in 1998, and expanded to Belgium, Germany and the United Kingdom in the early 2000s. We have consistently secured long-term contracts and built a portfolio of prime parking locations in seven Western European countries and over 500 cities (including control fee contracts we are present in over 700 cities). Our diversified portfolio includes multifunctional PFs near inner-city areas, public transport nodes, airports and hospitals.

As at 31 December 2025, we operate over 5,500 PFs providing over 1,200,000 PSs in the Netherlands, Germany, France, Belgium, the United Kingdom, Ireland and Denmark.

Besides operating off-street parking facilities we also offer:

- | Off-street parking management
- | On-street parking and kerbside management
- | EV charging points
- | Parking as a Smart Service (PaSS) platform
  - | an industry leading seamless parking service; and
  - | a fully integrated cloud-based digital infrastructure.

### Market position

Based on publicly available industry data of our competitors, we estimate that we are a top three player in terms of estimated off-street revenues in all the countries in which we operate.

Q-Park market position



Based on (estimated) off-street revenues.

**Strengths**

We believe we have several competitive advantages in the car parking sector in Western Europe. These include leading positions in our local markets, a high-quality real estate portfolio and long-term cash flow visibility. Our business is diverse and resilient with strong asset locations, geographical spread, and a scalable platform offering tangible growth opportunities across our core parking business, digitalisation, EV charging and mobility solutions.

We demonstrate that effective regulated and paid parking combined with smart tariff plans, and pre-booking propositions along with digital access and payment services, makes an economic and sustainable contribution to cities and society. Effective regulated and paid parking positively influences how people enjoy their urban visit, journey, shopping, commute or residence.

Our operations are supported by a growing customer base, well-established presence and favourable pricing dynamics. In addition, our long-standing relationships with municipalities enable an ongoing dialogue with public sector stakeholders, allowing us to be a key partner in discussions to improve local and regional mobility solutions.

Thanks to these strengths, the key infrastructure features that underpin our business model, and the continuing regulatory shift in favour of off-street parking, our business generates stable, predictable and recurring cash flows.

**Timeline**

We started our operations in the European market in the Netherlands in 1998. We expanded to Belgium,

Germany and the United Kingdom in the early 2000s. Further European expansion and additional details can be found in the our timeline from 1998 onwards.

**Q-Park timeline**

